

Solutions for New Technologies





10 MAY 2023

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SPEAKERS



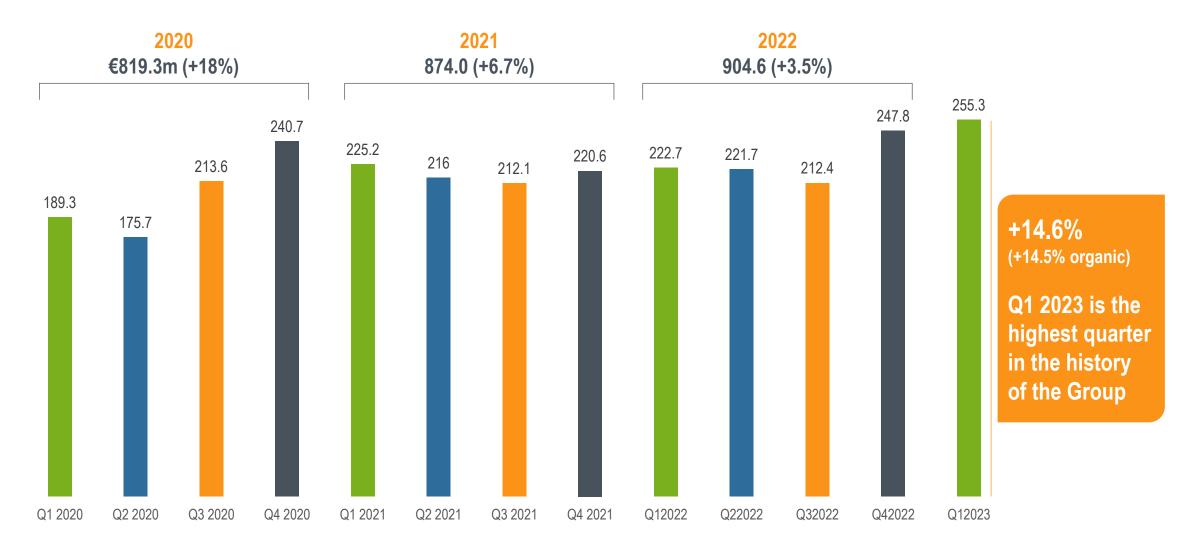


Amaury Boilot Chief Financial Officer



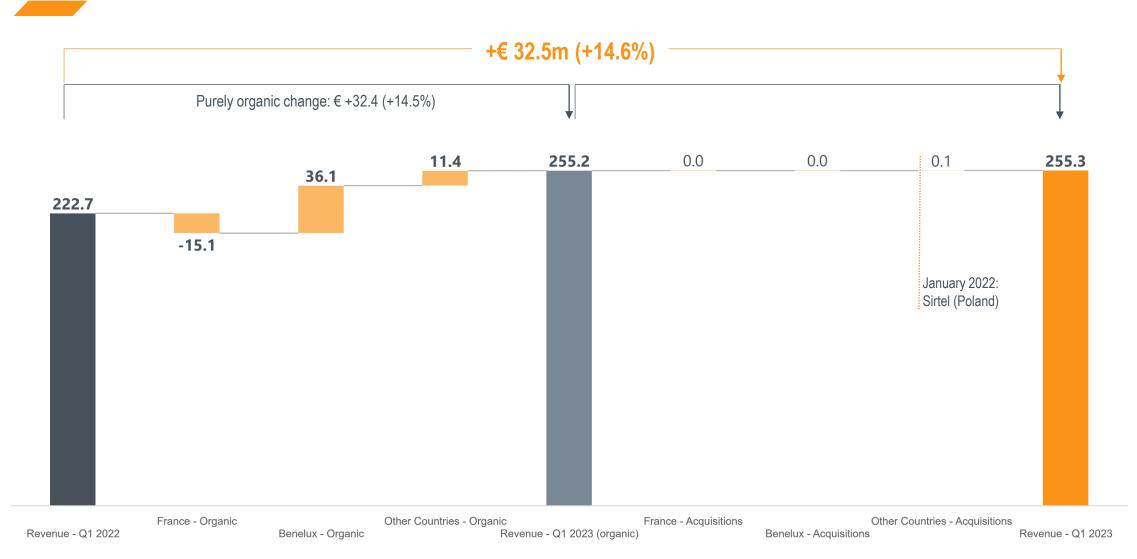
A STRONG START OF THE YEAR



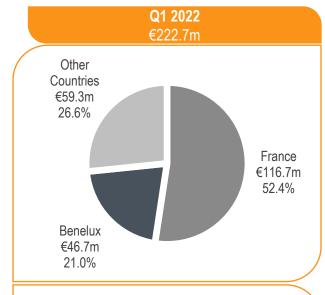


In millions of euros

Q1 2023 REVENUE: +14.6% (+14.5% organic)



BENELUX AND OTHER COUNTRIES ARE DRIVING THE GROWTH



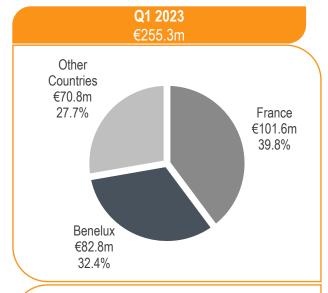
Connectivity

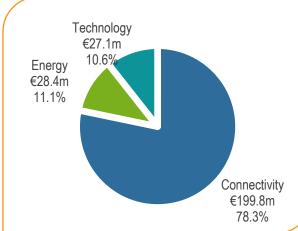
€170.3m

76.5%

France -13%
Benelux +77%
Other Countries +20%







Benelux and Other Countries are driving growth

- Strong market momentum, especially in the telecommunication industry
- Ability to gain market share and to position on new markets thanks to :
 - Experience acquired in France
 - Proven capacity to implement quickly operational teams to meet the very high demand

Temporary slow-down in France

- Telecommunications under pressure while new business won in the south-east has started to contribute in April 23.
- End of smart-meters deployment

Delay in the ramp-up of new activities linked to energy transition

- Markets are ramping up slowly and unevenly
- Still some shortages of equipment



Technology

€26.3m

11.8%

Energy

€26.1m

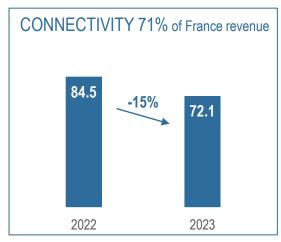
11.7%

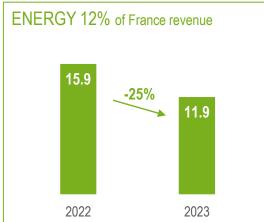


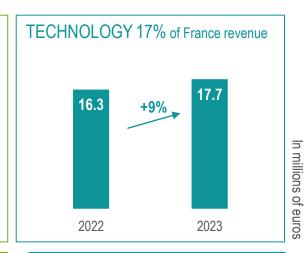
FRANCE



Q1 2023 Revenue €101.6m -12.9%





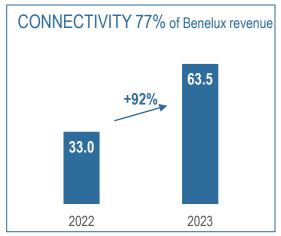


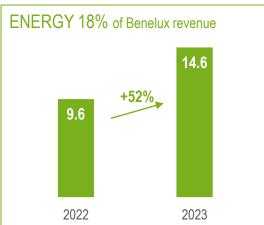
- Telecom market still under pressure.
- Positive effects of the market share gains in the South-East will start to positively impact the revenue in Q2.
- End of the smart meters rollout.
 Only €1.6m of revenue.
- Other activities do not yet compensate. Long-term trend is strongly positive but uneven pace of deployment in the short-term.
- Positive impact of business win in the retail and security sectors.

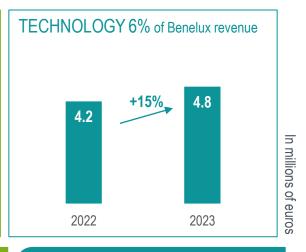
BENELUX



Q1 2023 Revenue €82.8m +77.2%







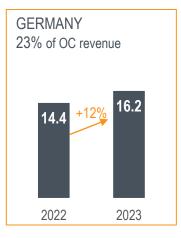
- Growth driven by FTTH deployments.
- Ability of the Group to manage and deliver fast ramp-up.
- Continued deployment of Smartmeters in Flanders.
- Start-up of new contracts in emobility and activities related to green energy.
- Higher volumes and price renegotiation in the security and IT Maintenance sectors.

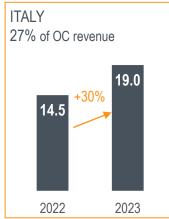
OTHER COUNTRIES

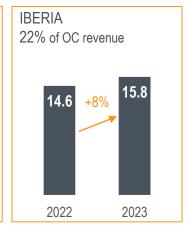


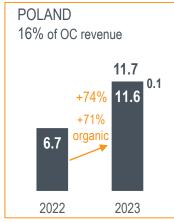
Q1 2023 Revenue

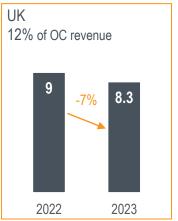
€70.8m +19.5% (+19.2% organic)











In millions of euros

- A more favorable dynamic in historical activities (cable and DSL).
- Start of FTTH deployments expected in H2 2023.
- FTTH deployment in Piedmont and Valle d'Aosta, for TIM and OpenFiber.
- Largest contributor to growth is the energy sector (EV charging stations).
- Market share gain in the Warsaw region.
- Dynamism of the Mobile business.
- Refocusing of telecoms activities on the more profitable fibre segment.



OUTLOOK



REVENUE

Above €1 bn in 2023

€2,5bn in the mid-term



PROFITABILITY

Improvement of EBITDA margin throughout the year

Confirmed normative EBITDA margin at 15% when growth and market conditions are stabilised



Priority to organic growth and operational execution

Negotiate price increases with customers

Strict control of operating costs

Preservation of a sound financial structure and in particular cash







QUESTIONS & ANSWERS

BY PHONE

PLEASE PRESS * 1





BY WEBCAST

PLEASE TYPE IN YOUR QUESTION BY USING THE BUTTON ON THE READER

